



# Tax Centre of Excellence

ASSESS · ADVISE · TRANSFORM





## ASSESS

### Transaction Analysis

- Transactions are the outcomes of people, processes, and systems
- Errant transactions are gaps that have detrimental economic impact



## ADVISE

### Process Assessment

- We assess your “current state” and uncover the root cause of transaction gaps
- We recommend your “future state” and provide solutions that eliminate transaction gaps



## TRANSFORM

### Business Case for Change

- Quantify the cost of gaps and errant transactions
- Document the economic benefits and return on investment of closing the gaps
- Outline the roadmap for greater performance and improved efficiency

### Transformation Initiative

- Enhance reliability, accuracy, and overall tax performance through the proper alignment of people, processes, and systems

## TAX CENTRE OF EXCELLENCE

Building total tax performance and continuous improvement by transforming the tax function into a “best practices” environment.

In an environment of intense scrutiny, tax departments worldwide are experiencing exponential increases in their administrative responsibilities. Tight deadlines and compressed time frames are the norm, while tax executives are continuously challenged to adapt to the requirements of changing corporate structures, disparate data sources, frequent audits, and an increasing number of taxing jurisdictions.

Tax executives essentially have two choices: do nothing and perpetuate the status quo, or do something to enhance reliability, accuracy, and the overall efficiency of tax through the right alignment of people, processes, and systems.

Ryan helps develop strategies to improve the efficiency and effectiveness of the people, processes, and systems that will engineer certainty and repeatability in the tax operation. We uncover innovative and efficient ways to manage the tax implications of globalisation and the varied priorities and perspectives that exist country by country. We also help tax executives enhance the credibility and visibility of the tax department to build consensus across their key organisational partners for deploying their process improvement strategies.

## About Ryan

Ryan, an award-winning global tax services and software provider, is the largest Firm in the world dedicated exclusively to business taxes. With global headquarters in Dallas, Texas, the Firm provides an integrated suite of international tax services on a multijurisdictional basis, including tax recovery, consulting, advocacy, compliance, and technology services. Ryan is a seven-time recipient of the International Service Excellence Award from the Customer Service Institute of America (CSIA) for its commitment to world-class client service. Empowered by the dynamic *myRyan* work environment, which is widely recognised as the most innovative in the tax services industry, Ryan's multidisciplinary team of more than 2,700 professionals and associates serves over 14,000 clients in more than 50 countries, including many of the world's most prominent Global 5000 companies. More information about Ryan can be found at [ryan.com/asia-pacific](http://ryan.com/asia-pacific).



### **Award-Winning Tax Services**

For additional information

**Melbourne: +61 (03) 9070 9100**

**Sydney: +61 (02) 8243 5111**

**[ryan.com/asia-pacific](http://ryan.com/asia-pacific)**

© 2019 All rights reserved.

Throughout Asia-Pacific, Ryan Tax Services Australia Pty Limited and Ryan Tax Services Singapore Pte. Ltd. provide clients with tax consulting, recovery, compliance, advocacy, technology and other client-related professional services. Ryan Tax Services Australia Pty Limited and Ryan Tax Services Singapore Pte. Ltd. are constituent entities of Ryan International, a Swiss Verein. Ryan International is a Swiss Verein whose member firms and constituent entities form a leading network of tax advisory and consulting firms, each of which may be licensed to use the name "Ryan" in connection with providing tax advisory and consulting services to its clients. The member firms of Ryan International and their constituent entities operate throughout North America, Europe and Asia in accordance with local regulatory requirements but are not a part of a single international partnership. The responsibility for the provision of services to a client is defined in the terms of engagement between the client and the applicable member firm or constituent entity. Neither Ryan International nor any member firm or constituent entity of Ryan International is liable or responsible for the professional services performed by any other member firm or constituent entity. Ryan International is not itself engaged in the practice of providing professional services. Rather, it is an international umbrella entity organised as a Verein under Swiss law. Not all member firms and constituent entities provide the full range of services mentioned within this brochure. "Ryan" and "Firm" refer to the global organisational network and may refer to one or more of the member firms of Ryan International, each of which is a separate legal entity.